

Programme for familiarization/development of Board Members

The Regulation 25(7) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 mandates the Company to familiarize the Independent Directors with the nature of the industry in which the Company operates, its business model, etc. through various programmes.

The following initiatives were taken to update the Directors on a continuous basis during the year 2020-21 for noting by the Board:

- ➤ A Board meeting on 23rd November 2020 was arranged in which inter alia, three of the most prominent global partners in the arena of Satellite based communication service providers were invited to talk about the developments and trends in the global market and likely impact in the Indian market in the coming years. The current engagement of the Company with them, the way forward and the challenges were explained. The copies of the presentations made by the partners, as shared by them, were given to all the Directors.
- ➤ The Company held a separate Board Meeting on 2nd March, 2021 to discuss the long term business strategy during which presentations were made to the Directors on Company's long term vision, business strategy, associated risks and their possible mitigation etc. The Managing Director & CEO and Senior Management team also presented their respective plans and priorities to the Board. A number of references were drawn from the global trends which were discussed during the presentations made by the global partners on 23rd November 2020.
- Quarterly presentations on finance and operations were made to the Board and Committees from time to which included information on Company's business performance, operations, financial parameters, working capital management, fund flows, Risk assessment and mitigation plans, change in senior management, if any, major litigations, compliances, changes in the regulatory environment applicable to the company's business and to the industry in which it operates and other relevant issues.
- > The Directors were informed from time to time of any major events happening in the Company.
- ➤ The presentation on Annual Business Plan FY-2021-22 is being made at the Board meeting scheduled on 25th March, 2021.
- General orientation session was made to the Directors on Tata Business Excellence Model (TBEM) on 29th March 2021 regarding its framework, processes involved, parameters, etc.

Thus, all efforts were made to ensure that the Directors are updated on the Company's affairs and the industry in which it operates. All the Board members attended the aforesaid programs.

Summary of Familiarization programme of Directors

Number of Board familiarization programs attended by Independent Directors (IDs)	Number of Board familiarization programs attended by Independent Directors (IDs) on
during FY21 : 5	cumulative basis since 28th January 2020 : 6
Number of hours spent by IDs in such programs during FY 21 : 21 hours approx.	Number of hours spent by IDs in such programs on cumulative basis since 28th
(including specific items at Board meetings)	January 2020 : 25 hours approx. (including specific items at Board meetings)